

**Company Registration No. IP032388 (England and Wales)**

**WEM SWIMMING AND LIFESTYLE CENTRE LIMITED**  
**A registered society under the Co-operative and Community**  
**Benefit Societies Act 2014**

**DIRECTORS' REPORT AND UNAUDITED FINANCIAL STATEMENTS**

**FOR THE YEAR ENED 31 DECEMBER 2016**

# WEM SWIMMING AND LIFESTYLE CENTRE LIMITED

## COMPANY INFORMATION

**Directors**

Russell Chadwick (Appointed 23 June 2016)  
Michael Price  
Malcolm Adkins  
Chris Mellings  
Ian Jamieson  
Cadia Price  
Edward Towers  
Sharon Creber (Resigned 23 June 2016)  
David Carson (Appointed 23 June 2016)  
Philip Moyse (Appointed 23 June 2016)

**Secretary** Malcolm Adkins

**Company number** IP032388

**Registered Office**

Bowens Field  
Wem  
Shropshire  
SY4 5AP

**Accountants**

James Holyoak & Parker Limited  
1 Knights Court  
Archers Way  
Battlefield Enterprise Park  
Shrewsbury  
Shropshire  
SY1 3GA

# WEM SWIMMING AND LIFESTYLE CENTRE LIMITED

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## **WEM SWIMMING AND LIFESTYLE CENTRE LIMITED**

### **DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2016**

The Directors present their report and financial statements for the year ended 31 December 2016. The financial statements have been prepared in accordance with the accounting policies set out in Note 1 to the financial statements and with the provisions applicable to companies entitled to the small companies exemption, and comply with the Society's rules, applicable UK accounting standards, and The Co-operative and Community Benefit Societies Act 2014.

#### **Principal Activity**

The principal activity is to carry on any business for the benefit of the community by ensuring that there is a continued provision of a swimming pool and fitness centre in Wem for use by residents, local schools and visitors to the area.

#### **Directors**

The following directors have held office during 2016:

Russell Chadwick (Appointed 23 June 2016)

Michael Price

Malcolm Adkins

Chris Mellings

Ian Jamieson

Cadi Price

Edward Towers

Sharon Creber (Resigned 23 June 2016)

David Carson (Appointed 23 June 2016)

Philip Moyse (Appointed 23 June 2016)

#### **Directors Review**

WSLC Ltd has been trading for 24 months and is rapidly gaining a reputation as an example of how a community run leisure facility can be a success.

Our overall strategy for the centre has not changed but lessons learnt during our first twelve months have shaped and developed our plan moving forward. This year has seen a focus on fixing the buildings dilapidations and the development of a sound maintenance and project plan to ensure things are not allowed to deteriorate in the years to come.

Our mid-term focus centres on the re instalment of the viewing area, building of a new gym extension and finalising the lease. The board are able to report that planning permission has been granted for the building works and almost 70% of the required funds have been secured. Further fund raising options are being considered to secure the remaining funds with Community shares looking the favoured option.

The lease has been agreed and is in the final stage of signatures

Our longer term plan centres on the building of a final extension to provide a flexible exercise area to allow an increasing number of options for our users.

The last year has seen our membership figures remain strong and the introduction of a temporary monthly membership has seen us attract additional members who previously had not used the facility.

# WEM SWIMMING AND LIFESTYLE CENTRE LIMITED

## DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2016

We have continued to invest in improvements and the last year has seen us:-

- install the steps purchased at the end of the previous year
- install new showers
- install new carpets in the gym and reception area
- decorate the changing rooms
- install new low energy lights
- finish various upgrade and maintenance projects within the pool plant room

We have also introduced the national living wage pay rates for our employees and continued to develop their skills through training and sponsorship.

Financially, the Company enjoyed a very successful second year's trading generating a healthy surplus.

The Company's trading revenue came mainly from three areas of the business – children's swimming lessons, membership and school hire. We have seen significant increases in both school usage and children's swimming lessons through changes to the timetable to increase additional pool availability. Revenue grants from Wem Town Council and Shropshire Council support the day to day operation of the centre.

On the expenditure side, staffing and premises were the main areas of spend. A small number of equipment purchases for the gym were also made during the year but these fell well within budget expectations. Maintenance spending was high but it was clear during year one that the facility needed investment going forward and budget had been allocated. The Company is looking to finalise an ongoing maintenance schedule to support this investment.

An element of the surplus generated has been allocated to the extension costs and ongoing upkeep of the facility. The remainder enables the Company to build up sufficient reserves.

The Friends of Wem Swimming Centre continue to assist in fund raising and as per our promise last year we have gifted back some of the money they provided to help with working capital on our start up

Financially, the Company is in a good position to develop its operations as it goes forward in the future.

A great many thanks to our small but busy Board of Directors with special thanks to our Secretary, Malcolm Adkins who is an expert in community projects; and Treasurer, Councillor Chris Mellings who provides financial guidance and a voice of reason!

Additionally, Wem Town Council and Councillors are very supportive, as is Chris Childs from Energise.

In the last twelve months we continue to offer advice to similar projects and there seem to be a growing number of swimming pools in dire need of assistance to stay afloat. We have shared our Business Plan and Sports Plan with several of these organisations to provide assistance where we can

A big thank you to Niall Parker and the staff who have really worked hard to run and promote this brilliant 'not for profit' community project.

A special thank you is extended to Mike Price who stepped down as Chairman at the end of last year for all his efforts in turning our plans into reality and for guiding the ship during our first year.

This report was approved by the Board on 22<sup>nd</sup> June 2017 and was signed on their behalf by:

.....

**Russell Chadwick – Chairman**

**WEM SWIMMING AND LIFESTYLE CENTRE LIMITED**

**CHARTERED ACCOUNTANTS' REPORT TO THE BOARD OF  
DIRECTORS ON THE PREPARATION OF THE UNAUDITED  
STATUTORY FINANCIAL STATEMENTS OF WEM SWIMMING  
AND LIFESTYLE CENTRE LIMITED FOR THE YEAR  
ENDED 31 DECEMBER 2016**

We report to the directors on the unaudited accounts for the year ended 31 December 2016 set out on pages 4 to 7.

**Respective responsibilities of Officers and Reporting Accountants**

The Company's officers are responsible for the preparation of the accounts, and they consider that the Company is entitled to opt out of an audit. It is our responsibility to carry out procedures designed to enable us to report our opinion.

This report is made to the Company's members, as a body, in accordance with the terms of our engagement. Our work has been undertaken so that we might compile the accounts that we have been engaged to compile, report to the Company's members that we have done so, and state those matters that we have agreed to state to them in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our work or for this report.

**Basis of Opinion**

Our work was conducted in accordance with the Statement of Standards for Reporting Accountants, and so our procedures consisted of comparing the accounts with the accounting records kept by the Company, and making such limited enquiries of the officers of the Company as we considered necessary for the purposes of this report. These procedures provide the only assurance expressed in our opinion.

**Opinion**

In our opinion:

- (a) The accounts, including the profit and loss account and balance sheet, are in agreement with the accounting records kept by the Company under s75 of the Co-operative and Community Benefit Societies Act 2014;
- (b) Having regard only to, and on the basis of, the information contained in those accounting records the profit and loss account and balance sheet comply with the requirements of the Co-operative and Community Benefit Societies Act 2014; and

**James Holyoak & Parker Limited**  
**Chartered Accountants**  
**1 Knights Court**  
**Archers Way**  
**Battlefield Enterprise Park**  
**Shrewsbury SY1 3GA**

**WEM SWIMMING AND LIFESTYLE CENTRE LIMITED**  
**PROFIT & LOSS ACCOUNT**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

		2016		2015
Notes	£	£	£	
<b>Income</b>				
Takings		112,732		114,006
Membership fees		31,417		18,452
School hire		10,086		9,138
Donations from Friends of Wem Swimming Centre		-		27,141
Grants - Wem Town Council		58,000		43,500
- Shropshire Council		5,000		5,000
Donations		2,204		1,191
Fundraising		87		203
		-----		-----
		219,526		218,631
<b>Cost of sales</b>				
Opening stock	862		-	
Supplies and purchases	3,794		4,514	
Consumables	2,059		1,717	
	-----		-----	
	6,715		6,231	
Closing stock	(3,148)	(3,567)	(862)	(5,369)
	-----	-----	-----	-----
<b>Gross surplus</b>		215,959		213,262
<b>Administrative expenses</b>				
Wages and salaries	110,938		97,636	
Training	1,302		1,399	
Sundry expenses re staff	973		786	
Staff clothing	572		1,028	
Water rates	3,630		1,699	
Waste collection	2,074		672	
Insurance	2,839		2,452	
Gas	2,406		2,268	
Light and heat	27,551		31,714	
Cleaning	1,737		2,563	
Repairs, maintenance and tools	15,498		4,262	
Printing, postage and stationery	1,691		362	
Advertising	140		819	
Telephone	1,259		1,423	
Web costs	106		96	
Licenses, reports and registrations	780		1,195	
Legal and prof fees	775		4,764	
Bookkeeper	1,387		1,372	
Accountancy	660		600	
Card and DD charges	1,208		3,713	
Gift/Donation to Friends of Wem	2,583		-	
Depreciation on plant and machinery	590		801	
Depreciation on equipment	86	(180,785)	-	(161,624)
	-----	-----	-----	-----
<b>Operating surplus</b>	2	<b>35,174</b>		<b>51,638</b>
Interest receivable and similar income	3	-		1
		-----		-----
<b>Surplus for the financial year</b>		<b>35,174</b>		<b>51,639</b>
		-----		-----

**WEM SWIMMING AND LIFESTYLE CENTRE LIMITED**

**BALANCE SHEET  
AS AT 31 DECEMBER 2016**

		<b>2016</b>		<b>2015</b>	
	<b>Notes</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Fixed assets</b>					
Tangible assets	5		2,028		2,399
<b>Current assets</b>					
Stocks		3,148		862	
Debtors	6	-		709	
Cash at bank and in hand		84,883		64,662	
		-----		-----	
		88,031		66,233	
<b>Creditors: amounts falling due within one year</b>	7	(3,246)		(16,993)	
		-----		-----	
<b>Net current assets</b>			84,785		49,240
			-----		-----
<b>Total assets less current liabilities</b>			86,813		51,639
			-----		-----
<b>Capital and reserves</b>					
Profit and loss account			86,813		51,639
			-----		-----
<b>Shareholders' funds</b>			86,813		51,639
			-----		-----

For the year ended 31 December 2016 the Company was entitled to exemption from an audit conferred by section 84 of the Co-operative and Community Benefit Societies Act 2014. The members have not required the officers to obtain an audit of its accounts for the year in question, in accordance with the Act.

The officers acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

The accounts have been prepared in accordance with provisions applicable to companies subject to the small company's regime.

These financial statements were approved by the board and authorised for issue on and signed on their behalf by:

.....  
**Russell Chadwick - Chairman**

**Company Registration No. IP032388**



# WEM SWIMMING AND LIFESTYLE CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

### 1. Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

#### 1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) which have been applied consistently (except as otherwise stated).

#### 1.3 Turnover

Turnover represents amounts received from members and customers net of VAT, together with grants and donations received and proceeds from fundraising activities.

#### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Plant and machinery – at 25% on a reducing balance basis

#### 1.5 Stock

Stock is valued at the lower of cost and net realisable value.

<b>2. Operating profit</b>	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>
Operating profit is stated after charging:		
Depreciation of tangible assets	676	801
	=====	=====
<b>3. Investment Income</b>	<b>2016</b>	<b>2015</b>
	<b>£</b>	<b>£</b>
Bank Interest	-	1
	-----	---
	-	1
	=====	==

**WEM SWIMMING AND LIFESTYLE CENTRE LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2016**

**4. Taxation**

It is understood that the company's core activities are exempt from tax and therefore that no charge will arise.

**5. Tangible fixed assets**

	<b>Plant and Machinery etc. £</b>	<b>Equipment £</b>	<b>Total £</b>
<b>Cost</b>			
At 1 January 2016	3,200	-	3,200
Additions	-	345	345
Disposals	(40)	-	(40)
	-----	-----	-----
At 31 December 2016	3,160	345	3,505
	-----	-----	-----
<b>Depreciation</b>			
At 1 January 2016	801	-	801
Charge for the year	590	86	676
	-----	-----	-----
At 31 December 2016	1,391	86	1,477
	-----	-----	-----
<b>Net book value</b>			
At 31 December 2016	1,769	259	2,028
	=====	=====	=====
At 31 December 2015	2,399	-	2,399
	=====	=====	=====

**6. Debtors**

	<b>2016</b>	<b>2015</b>
		<b>£</b>
VAT account	-	709
	=====	=====

**7. Creditors: amounts falling due within one year**

	<b>2016</b>	<b>2015</b>
		<b>£</b>
Income received in advance	2,646	16,393
Accruals	600	600
	-----	-----
	3,246	16,993
	=====	=====